

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2009 AND 2008

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

TABLE OF CONTENTS
JUNE 30, 2009 AND 2008

Independent Auditors' Report.....	1
Financial Statements:	
Consolidated Statements of Financial Position	2
Consolidated Statements of Activities	3-4
Consolidated Statements of Cash Flows.....	5
Notes to the Consolidated Financial Statements	6-13
Supplemental Schedules:	
Consolidated Schedules of Functional Expenses	14-15
Consolidating Schedules of Revenues and Expenses	16-19



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INDEPENDENT AUDITORS' REPORT

Board of Directors
Harnett Forward Together Committee and related entities
Lillington, North Carolina

We have audited the accompanying consolidated statements of financial position of Harnett Forward Together Committee and related entities (not-for-profit organizations) as of June 30, 2009 and 2008, and the related consolidated statements of activities, and cash flows for the years then ended. These consolidated financial statements are the responsibility of the Organizations' management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Harnett Forward Together Committee and related entities as of June 30, 2009 and 2008, and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The accompanying consolidated schedules of functional expenses and consolidating schedules of revenues and expenses are presented for purposes of additional analysis and are not a required part of the basic consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and in our opinion is fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

December 21, 2009

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HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS OF JUNE 30, 2009 AND 2008

ASSETS:	<u>2009</u>	<u>2008</u>
CURRENT ASSETS:		
Cash and cash equivalents	\$ 1,204,432	\$ 1,421,453
Prepaid interest	2,378	2,485
Current portion of notes receivable, less allowance for bad debts	76,704	53,778
Accrued interest receivable	1,997	1,275
Total current assets	<u>1,285,511</u>	<u>1,478,991</u>
PROPERTY AND EQUIPMENT - NET	5,235,470	5,095,290
OTHER ASSETS:		
Deferred loan fees - net	98,998	131,094
Land available-for-sale	1,101,096	589,347
Construction in progress	9,413,667	9,863,574
Deferred rent asset	49,912	15,479
Long-term portion of notes receivable	200,154	186,774
Total other assets	<u>10,863,827</u>	<u>10,786,268</u>
TOTAL ASSETS	<u>\$ 17,384,808</u>	<u>\$ 17,360,549</u>
LIABILITIES AND NET ASSETS:		
CURRENT LIABILITIES:		
Accounts payable - trade	\$ 110,424	\$ 58,038
Accrued interest payable on long-term debt	-	67,566
Current portion of long-term debt	6,252,886	451,198
Current portion of deferred rent income	74,487	70,380
Total current liabilities	<u>6,437,797</u>	<u>647,182</u>
LONG-TERM DEBT:		
Long-term debt - net of current portion	4,955,684	11,244,642
Deferred rent income - net of current portion	96,467	228,047
Total long-term liabilities	<u>5,052,151</u>	<u>11,472,689</u>
NET ASSETS		
Unrestricted	5,894,860	5,140,678
Temporarily restricted	-	100,000
Total net assets	<u>5,894,860</u>	<u>5,240,678</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 17,384,808</u>	<u>\$ 17,360,549</u>

See Independent Auditors' Report
and Accompanying Notes to the Consolidated Financial Statements

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2009

PUBLIC SUPPORT AND REVENUE:	TEMPORARILY		TOTAL
	UNRESTRICTED	RESTRICTED	
PUBLIC SUPPORT:			
Harnett County	\$ 1,234,895	\$ -	\$ 1,234,895
Interest	60,028	-	60,028
Memberships	43,774	-	43,774
Grants	16,441	-	16,441
Total public support	<u>1,355,138</u>	<u>-</u>	<u>1,355,138</u>
REVENUE:			
Rental income	1,125,583	-	1,125,583
Weave Plant			
maintenance reimbursement	48,635	-	48,635
Miscellaneous	25	-	25
Total revenue	<u>1,174,243</u>	<u>-</u>	<u>1,174,243</u>
Net assets released from restrictions	<u>100,000</u>	<u>(100,000)</u>	<u>-</u>
TOTAL PUBLIC SUPPORT AND REVENUE	2,629,381	(100,000)	2,529,381
EXPENSES:			
Support services	1,271,968	-	1,271,968
Program services	603,231	-	603,231
TOTAL EXPENSES	<u>1,875,199</u>	<u>-</u>	<u>1,875,199</u>
INCREASE (DECREASE) IN NET ASSETS	754,182	(100,000)	654,182
NET ASSETS - BEGINNING OF YEAR	<u>5,140,678</u>	<u>100,000</u>	<u>5,240,678</u>
NET ASSETS - END OF YEAR	<u>\$ 5,894,860</u>	<u>\$ -</u>	<u>\$ 5,894,860</u>

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and Accompanying Notes to the Consolidated Financial Statements

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIESCONSOLIDATED STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2008

	UNRESTRICTED	TEMPORARILY RESTRICTED	TOTAL
PUBLIC SUPPORT AND REVENUE:			
PUBLIC SUPPORT:			
Harnett County	\$ 1,195,567	\$ -	\$ 1,195,567
Interest	54,395	-	54,395
Memberships	17,000	-	17,000
Grants	97,059	75,000	172,059
Total public support	<u>1,364,021</u>	<u>75,000</u>	<u>1,439,021</u>
REVENUE:			
Rental income	1,032,452	-	1,032,452
Weave Plant			
maintenance reimbursement	54,928	-	54,928
West Park	2,265	-	2,265
Total revenue	<u>1,089,645</u>	<u>-</u>	<u>1,089,645</u>
TOTAL PUBLIC SUPPORT AND REVENUE	2,453,666	75,000	2,528,666
EXPENSES:			
Support services	167,415	-	167,415
Program services	669,572	-	669,572
TOTAL EXPENSES	<u>836,987</u>	<u>-</u>	<u>836,987</u>
INCREASE IN NET ASSETS	1,616,679	75,000	1,691,679
NET ASSETS - BEGINNING OF YEAR AS PREVIOUSLY REPORTED	3,585,199	25,000	3,610,199
CUMULATIVE EFFECT OF CORRECTION OF ERROR	<u>(61,200)</u>	<u>-</u>	<u>(61,200)</u>
NET ASSETS - BEGINNING OF YEAR AS RESTATED	<u>3,523,999</u>	<u>25,000</u>	<u>3,548,999</u>
NET ASSETS - END OF YEAR	<u>\$ 5,140,678</u>	<u>\$ 100,000</u>	<u>\$ 5,240,678</u>

See Independent Auditors' Report
and Accompanying Notes to the Consolidated Financial Statements

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIESCONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JUNE 30, 2009 AND 2008

	<u>2009</u>	<u>2008</u>
CASH FLOWS - OPERATING ACTIVITIES:		
Increase in net assets	\$ 654,182	\$ 1,691,679
Adjustments to reconcile increase in net assets to net cash provided (used) by operating activities:		
Depreciation	79,531	66,682
Amortization	30,689	30,689
Increase (Decrease) in:		
Prepaid interest	107	(2,485)
Notes receivable	(36,306)	(1,165)
Accrued interest receivable	(722)	(1,275)
Deferred loan fees, net	32,096	-
Land available for sale	(511,749)	-
Construction in progress	449,907	(572,861)
Deferred rent asset	(34,433)	(29,969)
Decrease (Increase) in:		
Accounts payable - trade	52,386	58,575
Accrued interest payable on long-term debt	(67,566)	67,566
Deferred rent income	(127,473)	237,227
Net cash provided by operating activities	520,649	1,544,663
CASH FLOWS - INVESTING ACTIVITIES:		
Purchases of property and equipment	(250,400)	(780,266)
Net cash used by investing activities	(250,400)	(780,266)
CASH FLOWS - FINANCING ACTIVITIES:		
Payments on long-term debt	(487,270)	(345,303)
Net cash used by financing activities	(487,270)	(345,303)
(DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(217,021)	419,094
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	1,421,453	1,002,359
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 1,204,432	\$ 1,421,453
SUPPLEMENTAL DISCLOSURES:		
Cash paid for interest	\$ 375,950	\$ 401,232

See Independent Auditors' Report
and Accompanying Notes to the Consolidated Financial Statements

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

ORGANIZATION

Harnett Forward Together Committee ("HFTC") is a private, not-for-profit corporation made up of volunteers dedicated to making Harnett County, North Carolina, an even better place to live and work. HFTC consists of a group of government, political, business leaders and individuals focused on a variety of economic development efforts. Western Harnett Industrial Park, Inc. ("WHIP") and Emmett Edgerton Industrial Properties, Inc. ("EEIP") were organized to support the mission of HFTC. HFTC and related entities derive their revenue primarily from county funding and grants.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

The consolidated financial statements include all funds which are under the control of the Board of Directors of each of the respective entities.

Basis of Accounting

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting whereby revenues are recognized when earned and expenses are recognized when incurred. This basis of accounting conforms to accounting principles generally accepted in the United States of America.

Basis of Presentation

HFTC is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. HFTC is also required to provide a statement of financial position, a statement of activities, and a statement of cash flows.

Basis of Consolidation

The consolidated financial statements include the accounts of WHIP and EEIP. There is an element of economic interest since HFTC holds significant resources in both WHIP and EEIP. HFTC provides funding that is used by the two entities. All material interorganizational transactions have been eliminated.

Accounting Pronouncement

A new standard has been issued requiring the accounting for the uncertainty in income taxes for fiscal year including January 1, 2009. Management does not anticipate that the implementation of this guidance will materially impact the financial position and results of operations for HFTC.

Contributions

Gifts of cash and other assets are reported as restricted support if they are pledged or received with donor stipulations that limit the use of the donation. When a donor restriction expires, that is when a stipulated time ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statement of activities as net assets released from restriction. Donor-restricted contributions whose restrictions are met in the same reporting period are reported as unrestricted contributions.

Cash and Cash Equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents are defined as demand deposits at banks and all highly liquid debt instruments purchased with an original maturity of three months or less.

Notes Receivable

Notes receivable for HFTC are carried at unpaid principal balances, less an allowance for bad debts. The allowance for bad debts is increased by charges to the change in net assets and decreased by charge-offs (net of recoveries). Management's periodic evaluation of the adequacy of the allowance is based on HFTC's past loan loss experience, specific impaired loans, adverse situations that may affect the borrower's ability to repay, estimated value of any underlying collateral, and current economic conditions. Past due status is determined based on contractual terms. Loans are considered impaired if full principal or interest payments are not anticipated in accordance with the contractual terms. HFTC's practice is to charge off any loan or portion of a loan when the loan is determined by management to be uncollectible due to the borrower's failure to meet repayment terms, the borrower's deteriorating or deteriorated financial condition, the depreciation of the underlying collateral, or for other reasons. At June 30, 2009 and 2008, HFTC had a allowance for bad debts of \$0 and \$32,369, respectively. At June 30, 2009 management believes all notes receivable will be current and therefore has not established an allowance for bad debts.

Loans are placed on nonaccrual when management believes, after considering economic conditions, business conditions, and collection efforts that the loans are impaired or collection of interest is doubtful. Uncollected interest previously accrued is charged off or an allowance is established by a charge to interest income. Interest income on nonaccrual loans is recognized only to the extent cash payments are received. Interest on loans are recognized over the term of the loan and is calculated using the simple-interest method on principal amounts outstanding.

Property and Equipment

The costs of property and equipment purchased in excess of \$1,000 are capitalized. Donations of property and equipment are recorded at their estimated fair value. Depreciation is provided in amounts sufficient to amortize the cost of the property and equipment over the estimated useful lives of the assets on a straight-line basis as follows:

Buildings	40 years
Machinery and equipment	7-15 years
Computers	5 years

When items of property and equipment are sold or otherwise disposed of, the respective cost and accumulated depreciation are removed from the respective accounts and the resulting gain or loss is reflected in income.

Land Available for Sale

At June 30, 2009 and 2008 WHIP and EEIP had \$1,101,096 and \$589,347 in land available for sale, respectively. A portion of the land available for sale at June 30, 2009 is under construction.

Construction in Progress

Costs that clearly relate to land development projects are capitalized. Costs are allocated to project components by the specific identification method whenever possible. Otherwise, acquisition costs are allocated based on their relative fair value before development, and development costs are allocated based on their relative sales value. Interest costs are capitalized while development is in progress.

Net Assets

Net assets are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of HFTC and Related Entities are classified and reported as follows:

Unrestricted net assets - Net assets that are not subject to donor imposed stipulations.

Temporarily restricted net assets - Net assets subject to donor-imposed stipulations that may or will be met, either by actions of HFTC or related entities and/or the passage of time. When a restriction of time expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. At June 30, 2009 and 2008 HFTC had \$0 and \$100,000 of temporarily restricted funds, respectively.

Permanently restricted net assets - Net assets subject to donor-imposed stipulations require that they be maintained permanently by HFTC or related entities. At June 30, 2009 and 2008 there were no permanently restricted funds.

In-Kind Contributions and Contributed Services

In-kind contributions are reflected as contributions at their fair value at date of donation and are reported as unrestricted support unless explicit donor stipulations specify how donated assets must be used. The Organizations benefited from donated facilities and services which were valued by Harnett County at \$3,907 and \$92,324 during the year ended June 30, 2009, respectively. During the year ended June 30, 2008, the Organizations benefited from donated facilities and services which were valued by Harnett County at \$4,884 and \$99,076, respectively. These amounts have been reported as both County of Harnett revenue and donated facilities and services expenses on the consolidated statement of activities. The Organizations recognize the fair value of contributed services received if such services a.) create or enhance nonfinancial assets or b.) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not contributed.

Income Taxes

HFTC and related entities are not-for-profit organizations exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Any unrelated business income may be subject to taxation. During the years ended June 30, 2009 and 2008, HFTC and related entities did not have an obligation for any unrelated business income tax.

Estimates

The preparation of the consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

2. DEPOSITS

All deposits of HFTC and related entities are made in board-designated official depositories. Funds are invested in checking, savings, and money market accounts with banks in Harnett County.

3. CONCENTRATION OF CREDIT RISK

Financial instruments which potentially subject HFTC to a concentration of credit risk consist of cash and cash equivalents. Cash balances are insured by the Federal Deposit Insurance Corporation, (FDIC), which until October 2008 insured deposits up to \$100,000 per depositor. In October 2008, FDIC coverage was temporarily increased to \$250,000. At June 30, 2009 and 2008, HFTC's uninsured funds on deposit totaled \$332,617 and \$916,779, respectively. Management believes there is minimal credit risk relative to its cash.

4. NOTES RECEIVABLE

HFTC offers a business loan program whereby they loan funds for operating capital, capital acquisition and improvement, and land acquisition. The loans range from \$25,000 to \$75,000 and typically bear interest at prime rate at closing plus 1/4%. Funds are granted based on the applicant's ability to pay and the soundness of the business opportunity. Businesses will receive funding priority if they have revenue of \$1,000,000 or less in a calendar year, they are creating or retaining tax paying jobs within Harnett County, and have 50 employees or less. These loans are all payable to HFTC with varying due dates through 2015, and are shown on the statement of financial position. At June 30, 2009, HFTC had 6 loans outstanding with a net value of \$276,858. All company loan payments are current as of June 30, 2009. At June 30, 2008, HFTC had 6 loans outstanding with a net value of \$240,552, which included an allowance for loan losses of 32,369.

5. PROPERTY AND EQUIPMENT

Property and equipment at June 30, 2009 and 2008 consisted of the following:

	<u>2009</u>	<u>2008</u>
Buildings and improvements	\$ 3,975,943	\$ 2,902,078
Land	1,409,070	2,264,631
Machinery and equipment	13,543	16,440
Computers	2,897	-
	<u>5,401,453</u>	<u>5,183,149</u>
Accumulated depreciation	(165,983)	(87,859)
Property and equipment, net	<u>\$ 5,235,470</u>	<u>\$ 5,095,290</u>

Interest expense on the Biotech property is capitalized and totaled \$235,032 and \$211,440 for the years ended June 30, 2009 and 2008, respectively.

Depreciation expense for the years ending June 30, 2009 and 2008 totaled \$79,531 and \$66,682, respectively.

6. DEFERRED LOAN FEES

HFTC and related entities amortize their loan fees over the lives of the loans. Amortization for the years ended June 30, 2009 and 2008 was \$30,689, respectively. The future maturities through 2013 are \$98,998.

7. LONG-TERM DEBT

Note payable to an individual, payable in monthly installments of \$23,628, including interest of 6% with the final balance due on March 1, 2023. Land is pledged as collateral for the note.	\$ 2,640,038
Note payable to Fidelity Bank, payable in annual installments of \$70,000, including interest of 5.5% with the final balance due on July 27, 2009.	420,000
Note payable to RBC Centura, payable in monthly installments of \$5,058, including interest of 10.5% with the final balance due on June 30, 2013. Land is pledged as collateral for the note.	197,296
Note payable to RBC Centura, payable in monthly installments of \$23,533, including interest of 7.3% with the final balance due on April 4, 2012. Land is pledged as collateral for the note.	2,338,429
Note payable to Fidelity Bank, payable in quarterly installments of \$71,556, including interest of 4%. Subsequent to year end this loan was refinanced with terms remaining the same. See note 12. The note is collateralized by a deed of trust.	5,556,734
Non-interest bearing note payable collateralized by a deed of trust due in full on April 10, 2011, net of unamortized discount of \$212,091 (effective interest rate, 4.75%), with a face amount of \$868,600.	<u>56,073</u>
	11,208,570
Less: current portion payable	<u>(6,252,886)</u>
Long-term portion payable	<u>\$ 4,955,684</u>

Future scheduled maturities of long-term debt:

2010	\$	6,252,886
2011		362,702
2012		2,297,688
2013		193,587
2014		136,567
Thereafter		1,965,140
Total	\$	<u>11,208,570</u>

8. CONCENTRATIONS OF SUPPORT

Approximately 49% and 48% of the support and revenue for HFTC and related entities for the 2009 and 2008 fiscal years were derived from Harnett County, respectively.

9. LEASES

HFTC owns one building and two pieces of land that it leases to other companies. The building lease terms call for the company to pay monthly rent and to reimburse HFTC for certain costs of operating and maintaining the leased portion of the building and land. As a result of this arrangement, HFTC earned rent of \$1,125,583 and \$1,032,452 during the years ending June 30, 2009 and 2008, respectively.

The following is a schedule, by year, of total minimum lease payments receivable as of June 30:

2010	\$	764,369
2011		764,369
2012		<u>509,580</u>
Total minimum lease payments receivable	\$	<u>2,038,318</u>

10. ADVERTISING COSTS

HFTC uses advertising to promote its programs among the audiences it serves. Advertising costs are expensed as incurred. Advertising expense for the years ended June 30, 2009 and 2008 was \$100 and \$648, respectively.

11. FUNCTIONAL EXPENSES

The costs of providing the various programs and other activities of HFTC and Related Entities have been summarized on a functional basis in the consolidated statement of activities and the supplemental consolidated schedule of functional expenses. Accordingly, certain costs have been allocated among programs and support services based on estimates provided by management.

12. SUBSEQUENT EVENTS

In July 2009, HFTC refinanced their loan with Fidelity Bank (the lender) for the Brightwater property with all other loan terms remaining the same. The note carries an interest rate of the bank's current prime rate.

On July 7, 2009, HFTC was awarded a 1,000,000 EDA investment for water, sewer, road, and drainage improvements to serve Harnett Health Systems by the United States Department of Commerce's Economic Development Administration.

13. NET ASSETS RESTATEMENT

During the 2009 audit it was noted that a prepayment had been made on a loan during 2007 which should have been included as deferred rent on the financial statements as of June 30, 2007. This omission understated revenue in 2008 and overstated net assets. This transaction resulted in a restatement of net assets during the 2008 audit period. The restatement increased rent revenue and decreased unrestricted net assets previously reported at June 30, 2008 by \$61,200.

SUPPLEMENTAL SCHEDULES

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATED SCHEDULE OF FUNCTIONAL EXPENSES
AS OF JUNE 30, 2009

	<u>Program Services</u>	<u>Support Services</u>	<u>Total</u>
EXPENSES:			
Contributions	\$ -	\$ 1,075,007	\$ 1,075,007
Interest	360,371	15,579	375,950
Donated services	-	118,798	118,798
Depreciation	77,851	1,680	79,531
Real estate taxes	60,184	-	60,184
Professional services	-	45,292	45,292
Amortization	30,689	-	30,689
Site maintenance	23,311	-	23,311
Insurance	18,521	-	18,521
Grant fees	15,745	-	15,745
Utilities	15,183	-	15,183
Newsletter publications	-	6,353	6,353
Miscellaneous	-	4,612	4,612
Donated facilities	-	3,907	3,907
Loan service fees	1,134	-	1,134
Dues	-	640	640
Management fees	242	-	242
Advertising	-	100	100
TOTAL EXPENSES	<u>\$ 603,231</u>	<u>\$ 1,271,968</u>	<u>\$ 1,875,199</u>

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Accompanying Notes to the Consolidated Financial Statements

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATED SCHEDULE OF FUNCTIONAL EXPENSES
AS OF JUNE 30, 2008

	<u>Program Services</u>	<u>Support Services</u>	<u>Total</u>
EXPENSES:			
Contributions	\$ -	\$ 4,700	\$ 4,700
Interest	377,057	24,175	401,232
Donated services	-	99,076	99,076
Depreciation	65,002	1,680	66,682
Real estate taxes	60,650	-	60,650
Professional services	-	19,232	19,232
Amortization	30,689	-	30,689
Site maintenance	35,667	-	35,667
Insurance	12,645	-	12,645
Grant fees	22,782	-	22,782
Utilities	7,646	-	7,646
Newsletter publications	-	6,140	6,140
Miscellaneous	3,513	6,290	9,803
Donated facilities	-	4,884	4,884
Loan service fees	692	-	692
Dues	-	590	590
Management fees	4,849	-	4,849
Advertising	-	648	648
Forestry	7,306	-	7,306
Realtor commissions	6,365	-	6,365
Bad debt	32,369	-	32,369
West Park	2,340	-	2,340
TOTAL EXPENSES	<u>\$ 669,572</u>	<u>\$ 167,415</u>	<u>\$ 836,987</u>

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HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATING SCHEDULE OF REVENUES AND EXPENSES
FOR THE YEAR ENDED JUNE 30, 2009

PUBLIC SUPPORT AND REVENUE:	HFTC	WHIP	EEIP	Eliminating Entries	Consolidated Total
PUBLIC SUPPORT:					
County of Harnett	\$ 1,208,421	\$ -	\$ 26,474	\$ -	\$ 1,234,895
Interest	40,703	4,696	14,629	-	60,028
Memberships	17,300	26,474	-	-	43,774
Grants	16,441	-	-	-	16,441
Harnett Forward Together Committee	-	113,900	131,086	(244,986)	-
Total public support	<u>1,282,865</u>	<u>145,070</u>	<u>172,189</u>	<u>(244,986)</u>	<u>1,355,138</u>
REVENUE:					
Rental income	1,125,583	-	-	-	1,125,583
Weave Plant maintenance reimbursement	48,635	-	-	-	48,635
Miscellaneous	25	-	-	-	25
Total revenue	<u>1,174,243</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,174,243</u>
TOTAL PUBLIC SUPPORT AND REVENUE	2,457,108	145,070	172,189	(244,986)	2,529,381
EXPENSES:					
Contributions	1,075,007	-	-	-	1,075,007
Interest	360,371	-	15,579	-	375,950
Donated services	66,827	26,474	25,497	-	118,798
Depreciation and amortization	107,755	1,364	1,101	-	110,220
Real estate taxes	50,998	7,238	1,948	-	60,184
Professional services	37,160	3,282	4,850	-	45,292
Site maintenance	9,932	6,125	7,254	-	23,311
Insurance	18,000	365	156	-	18,521
Grant fees	15,745	-	-	-	15,745

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATING SCHEDULE OF REVENUES AND EXPENSES - CONCLUDED
FOR THE YEAR ENDED JUNE 30, 2009

Utilities	11,486	2,671	1,026	-	15,183
Newsletter publication	6,353	-	-	-	6,353
Miscellaneous	4,548	34	30	-	4,612
Donated facilities	2,930	-	977	-	3,907
Loan service fees	1,134	-	-	-	1,134
Dues	640	-	-	-	640
Management fees	242	-	-	-	242
Advertising	100	-	-	-	100
Western Harnett Industrial Park	113,900	-	-	(113,900)	-
Emmett Edgerton Industrial Properties	131,086	-	-	(131,086)	-
TOTAL EXPENSES	2,014,214	47,553	58,418	(244,986)	1,875,199
INCREASE IN NET ASSETS	\$ 442,894	\$ 97,517	\$ 113,771	\$ -	\$ 654,182

See Independent Auditors' Report and
Accompanying Notes to the Consolidated Financial Statements

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATING SCHEDULE OF REVENUES AND EXPENSES
FOR THE YEAR ENDED JUNE 30, 2008

	HFTC	WHIP	EEIP	Eliminating Entries	Consolidated Total
PUBLIC SUPPORT AND REVENUE:					
PUBLIC SUPPORT:					
County of Harnett	\$ 888,177	\$ 285,542	\$ 21,848	\$ -	\$ 1,195,567
Interest	38,069	3,700	12,626	-	54,395
Memberships	17,000	-	-	-	17,000
Grants	172,059	-	-	-	172,059
Harnett Forward Together Committee	-	117,295	132,500	(249,795)	-
Total public support	<u>1,115,305</u>	<u>406,537</u>	<u>166,974</u>	<u>(249,795)</u>	<u>1,439,021</u>
REVENUE:					
Rental income	1,032,452	-	-	-	1,032,452
Weave Plant maintenance reimbursement	54,928	-	-	-	54,928
Miscellaneous income	2,265	-	-	-	2,265
Total revenue	<u>1,089,645</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,089,645</u>
TOTAL PUBLIC SUPPORT AND REVENUE	2,204,950	406,537	166,974	(249,795)	2,528,666
EXPENSES:					
Contributions	4,700	-	-	-	4,700
Interest	377,057	-	24,175	-	401,232
Donated services	57,334	20,871	20,871	-	99,076
Depreciation	95,161	1,110	1,100	-	97,371
Real estate taxes	51,535	7,238	1,877	-	60,650
Professional services	11,994	2,550	4,688	-	19,232
Site maintenance	26,313	5,020	4,334	-	35,667
Insurance	12,117	370	158	-	12,645
Grant fees	22,782	-	-	-	22,782

HARNETT FORWARD TOGETHER COMMITTEE AND RELATED ENTITIES

CONSOLIDATING SCHEDULE OF REVENUES AND EXPENSES - CONCLUDED
FOR THE YEAR ENDED JUNE 30, 2008

EXPENSES - CONTINUED	HFTC	WHIP	EEIP	Eliminating Entries	Consolidated Total
Utilities	11,486	2,671	1,026	-	15,183
Newsletter publication	6,353	-	-	-	6,353
Miscellaneous	4,548	34	30	-	4,612
Donated facilities	2,930	-	977	-	3,907
Loan service fees	1,134	-	-	-	1,134
Dues	640	-	-	-	640
Management fees	242	-	-	-	242
Advertising	100	-	-	-	100
Western Harnett Industrial Park	113,900	-	-	(113,900)	-
Emmett Edgerton Industrial Properties	131,086	-	-	(131,086)	-
TOTAL EXPENSES	2,014,214	47,553	58,418	(244,986)	1,875,199
INCREASE IN NET ASSETS	\$ 442,894	\$ 97,517	\$ 113,771	\$ -	\$ 654,182

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